

<b>Minutes</b>	
<b>Title of Meeting:</b>	<b>PUBLIC</b> Rotherham Place Board: Partnership Business
<b>Time of Meeting:</b>	9.00am – 10.15am
<b>Date of Meeting:</b>	Wednesday 18 October 2023
<b>Venue:</b>	Elm Room, Oak House, Bramley, S66 1YY
<b>Chair:</b>	<b>Chris Edwards</b> /Sharon Kemp
<b>Contact for Meeting:</b>	Lydia George: lydia.george@nhs.net/ Wendy Commons: wcommons@nhs.net
<b>Apologies:</b>	Wendy Allott, Chief Finance Officer (Roth), NHS SY ICB Dr Anand Barmade, Medical Director, Connect Healthcare Sue Cassin, Chief Nurse (Roth), NHS SY ICB Richard Jenkins, Chief Executive, TRFT Sally Kilgariff, Chief Operating Officer, TRFT Toby Lewis, Chief Executive, RDaSH Dr Neil Thorman, Executive GP Lead, RPCCG
<b>Conflicts of Interest:</b>	General declarations were acknowledged for Members as providers/commissioners of services. However, no specific direct conflicts/declarations were made relating to any items on today's agenda.
<b>Quoracy:</b>	Confirmed as quorate.

### Members Present:

Chris Edwards (**CE**), Chairing, Executive Place Director, NHS SY ICB  
 Sharon Kemp (**SK**), Chief Executive, Rotherham Metropolitan Borough Council (RMBC)  
 Gordon Laidlaw (**GL**), Deputy Director of Communications, NHS SY ICB  
 Cllr David Roche (**DR**), H&WB Board Chair, RMBC  
 Claire Smith (**CS**), Deputy Place Director – Rotherham, NHS SY ICB  
 Ben Anderson (**BA**), Director of Public Health, RMBC  
 Shafiq Hussain (**SH**), Chief Executive, Voluntary Action Rotherham  
 Dr Jason Page (**JP**), Medical Director, NHS SY ICB  
 Julie Thornton (**JT**), Care Group Director (Roth), Rotherham, Doncaster & South Humber Foundation Trust  
 Michael Wright (**MW**), Deputy Chief Executive, The Rotherham NHS Foundation Trust

### Participants:

Lydia George (**LG**), Strategy & Delivery Lead - Rotherham, NHS SY ICB  
 Shahida Siddique (**SS**), Independent Non-Executive Member, NHS SY ICB  
 Helen Sweaton (**HS**), Joint Commissioning NHS SY ICB/RMBC

### In Attendance:

Wendy Commons, Support Officer, Rotherham Place, NHS SY ICB  
 Leonie Wieser, Policy Officer, RMBC

Item Number	Discussion Items
<b>50/10/23</b>	<b>Public &amp; Patient Questions</b>
There were no questions.	
<b>51/10/23</b>	<b>Maternity, Children &amp; Young People’s Update</b>
<p>HS reported that the priorities, milestone and metrics have been agreed and governance arrangements are in place. The Children and Young People’s partnership Board has been re-developed to provide opportunity for voice and influence and priorities are aligned to the bold ambitions of the integrated care partnership.</p> <p>The CAMHs Looked After Children pathway is now in place, the accessibility strategy launched and the first round of funding applications being considered and an investment proposal will be considered by Council Cabinet for physical universal start for life pack to complement the digital offer.</p> <p>HS highlighted that the financial climate has impacted on transformation and innovation and that there has been delays to the implementation of two milestones, namely developing a framework to support consistent aspirations for children and young people’s SEMH across the continuum and the redevelopment and implementation of the therapeutic offer to looked after children, in house foster carers/residential providers.</p> <p>Throughout Quarter 4, focus will be on:</p> <ul style="list-style-type: none"> <li>• embedding the breastfeeding friendly borough declaration</li> <li>• reviewing the child development centre,</li> <li>• redeveloping and embedding a tiered sleep pathway</li> <li>• Engaging in recruitment activity to increase the number of foster carers</li> <li>• Ensuring children and young people with SEND and their families have access to accurate and relevant information</li> <li>• Producing a mental health transition pathway to support effective transition for looked after children and care leaves with SEMH needs</li> <li>• Maximising the use of Rotherham health record to provide a health passport to support transition from paediatric to adult services</li> <li>• Implementing and embedding preparation for adult guidance, including involving families in transition planning.</li> </ul> <p>SK suggested that consideration be given as to how we can show and best communicate the impact initiatives are having on people across the Borough.</p> <p>Following a question about the review of the child development centre, HS advised that increased demand had been seen following the pandemic. Although this has now started to settle, the decision has been taken to undertake work on referrals so that children are seen quicker.</p> <p>HS confirmed that Eastwood and East Dene have been identified as the locations for the South Yorkshire CYP Alliance Early Years Intervention Project. The Safer Space to Sleep pilot will be tested in Swinton and if successful will be rolled out across all areas.</p> <p>Members thanked HS for the update.</p>	

## 52/10/23 Rotherham Winter Plan

CS presented this year's proposed winter plan and outlined the work undertaken to develop it in collaboration with partners using learning from previous years and financially supported using better care fund monies for some initiatives.

Bed capacity has been increased this year with virtual ward in place with an ambition to reach 100 beds by January. These have been very successful but with technology being procured capacity can be expanded to reach target. Trust staffing has been increased with funding and significant recruitment effort for the virtual ward. Discussions are underway with the Trust around whole staffing capacity to determine whether current levels will meet demand and not be impacted by moving staff from other areas.

Additional plans have been put in place to protect the same day emergency care beds which has proved successful so far but will continue to be monitored.

CS went on to highlight some of the differences in the acute Trust this year:

- The 4-hour target had been re-introduced but the Trust had already been meeting its internal target around A&E performance. Work is taking place to maintain this with the introduction of four new consultants to A&E
- A handover improvement plan has been introduced and significant improvement has been seen including being below target for the number of hours lost due to delays.
- The initiative of having social workers and social prescribers at front door of A&E will continue.
- Additional patient transport will be in place to assist patient flow

In the community, examples of some of the changes introduced included:

- additional reablement hours, although it was noted that there are concerns around workforce capacity
- The PUSH model is being developed with Yorkshire Ambulance Service to avoid unnecessary conveyances which will include Rothercare enabler and additional transport
- Trusted assessor pilots will support out of area discharges and assessments will be undertaken on behalf of social workers to assist with timely discharge to care homes
- Additional mental health crisis beds will also be available.

It was acknowledged that there will be some key challenges to delivering this year's winter plan including the impact of industrial action, continued workforce with demand and sickness, cost of living pressures, the risk of Covid surges and maintaining the elective programme.

Next steps will be the implementation of the winter's schemes, completion of the tender process for home from hospital service, setting up the primary care hub and the continued roll out of trajectories for general and acute beds, virtual ward and urgent community response.

MW thanked colleagues for the assistance received by the Trust from Rotherham partners to support this year's winter plan. He reported that although there are now four more consultants in the Urgent and Emergency Care Centre, the Trust employs 58 more

doctors and 93 more nurses than it did 3 years ago, substantially reducing its reliance on agency staff.

Following a query as to whether resistance was seen from staff when using flexible options used to support across areas, MW advised that this approach has been adopted before with intermediate care beds and lessons learnt that colleagues don't welcome last minute moves. Planning is key where possible and helps reduce the impact on staff retention.

CS highlighted that the plan didn't include access to extended access for primary care to mental health crisis beds but additional money is available to fund those if required. CS and JT will discuss.

SH welcomed the input into the UECC from the voluntary sector and Age UK. Discussions are taking place around strengthening benefit advice and signposting and introducing additional voluntary sector staff into the community to keep people well at home.

Noting the recent rise in covid and the possible simultaneous impact of flu, Rotherham Place Priority Executive meetings have been re-instigated three times a week to keep an overview of the situation and escalate issues to Place Board Executives for resolution as soon as possible.

Place Board thanked CS for the insight into the Winter Plan and were reassured by the opportunity to review the detail.

LG will look to share some of the challenges and successes in the Partnership newsletter.

**Action: LG**

**53/10/23 Feedback from Integrated Care Partnership Meeting**

Cllr David Roche gave a brief summary from the South Yorkshire Integrated Care Partnership meeting held on Wednesday 27 September. The meeting had focussed mainly on employment and a presentation had been received on the work taking place in Barnsley supported by the Department of Work and Pensions. A committee of leaders has been set up which will report back in June 2024.

The South Yorkshire Mayoral Combined Authority had presented on employment and health and how local councils and health and wellbeing boards can work better to get people back into work.

There had also been a look at how, as anchor institutions, the health and care workforce could be better supported to work together. It was acknowledged that Rotherham has already made significant progress on anchor institutions work.

CE thanked DR for the feedback. Discussion followed about how the commitment to paying the living wage by all Rotherham partners as employers could make a significant difference to improving the lives of local people. Place Partners agreed to check the lowest pay level within their own organisations and further dialogue will take place at Place Leadership Team (PLT) with view to achieving living wage accreditation across Rotherham Together Partnership.

**Action: All/LG for agenda**

**54/10/23 Communications to Partners**

A winter communications plan is in place. However, GL advised that the Communications and Engagement Enabling Group is also working on ways to

communicate with staff, system partners and the public on the reasoning for some of the approaches taken across winter. These winter messaging ideas will be discussed further at Place Leadership Team.

**Action: GL/LG for agenda**

**55/10/23 Draft Minutes and Action Log from Public Place Board**

The minutes from the meeting held on 20 September 2023 meeting were agreed as a true and accurate record.

The action log was reviewed and noted as up to date.

**56/10/23 Risks and Items for Escalation to Health and Wellbeing Board**

Winter Plan

**57/10/23 Future Agenda Items:**

Future Items

- Primary Care Update (Nov)
- Mental Health Update (Nov)

Standing Items

- Transformation and Enabling Group Updates
- Bi-Monthly Place Partnership Briefing
- Feedback from SY ICP Meetings – Bi Monthly
- Place Achievements

**58/10/23 Date of Next Meeting**

The next meeting will take place on **Wednesday 15 November 2023** in Elm Room, Oak House from 9.00am – 10.00am.

## Membership

Chris Edwards (Joint Chair)	Executive Place Director/ICB Deputy Chief Executive	NHS South Yorkshire Integrated Care Board
Sharon Kemp (Joint Chair)	Chief Executive	Rotherham Metropolitan Borough Council
Ben Anderson	Director of Public Health	Rotherham Metropolitan Borough Council
Richard Jenkins	Chief Executive	The Rotherham NHS Foundation Trust
Shafiq Hussain	Chief Executive	Voluntary Action Rotherham
Toby Lewis	Chief Executive	Rotherham, Doncaster and South Humber NHS Foundation Trust (RDASH)
Dr Anand Barmade	Medial Director	Connect Healthcare Rotherham (GP Federation)
Dr Neil Thorman	Primary Care Representative	Rotherham Primary Care Collaborative Group

## Participants

Cllr David Roche	Joint Chair	Rotherham Health and Wellbeing Board
Claire Smith	Deputy Place Director, Rotherham Place	NHS South Yorkshire Integrated Care Board
Sue Cassin	Chief Nurse, Rotherham Place	NHS South Yorkshire Integrated Care Board
Dr Jason Page	Medical Director, Rotherham Place	NHS South Yorkshire Integrated Care Board
Wendy Allott	Chief Finance Officer, Rotherham Place	NHS South Yorkshire Integrated Care Board
Shahida Siddique	Independent Non-Executive Member	NHS South Yorkshire Integrated Care Board
Ian Spicer	Strategic Director, Adult Care, Housing and Public Health	Rotherham Metropolitan Borough Council
Nicola Curley	Director of Children's Services, RMBC	Rotherham Metropolitan Borough Council
Lydia George	Strategy and Delivery Lead	NHS South Yorkshire Integrated Care Board
Gordon Laidlaw	Head of Communications	NHS South Yorkshire Integrated Care Board
Michael Wright	Deputy Chief Executive	The Rotherham NHS Foundation Trust
Sally Kilgariff	Chief Operating Officer	The Rotherham NHS Foundation Trust
Julie Thornton	Care Group Director	Rotherham, Doncaster and South Humber NHS Foundation Trust (RDaSH)